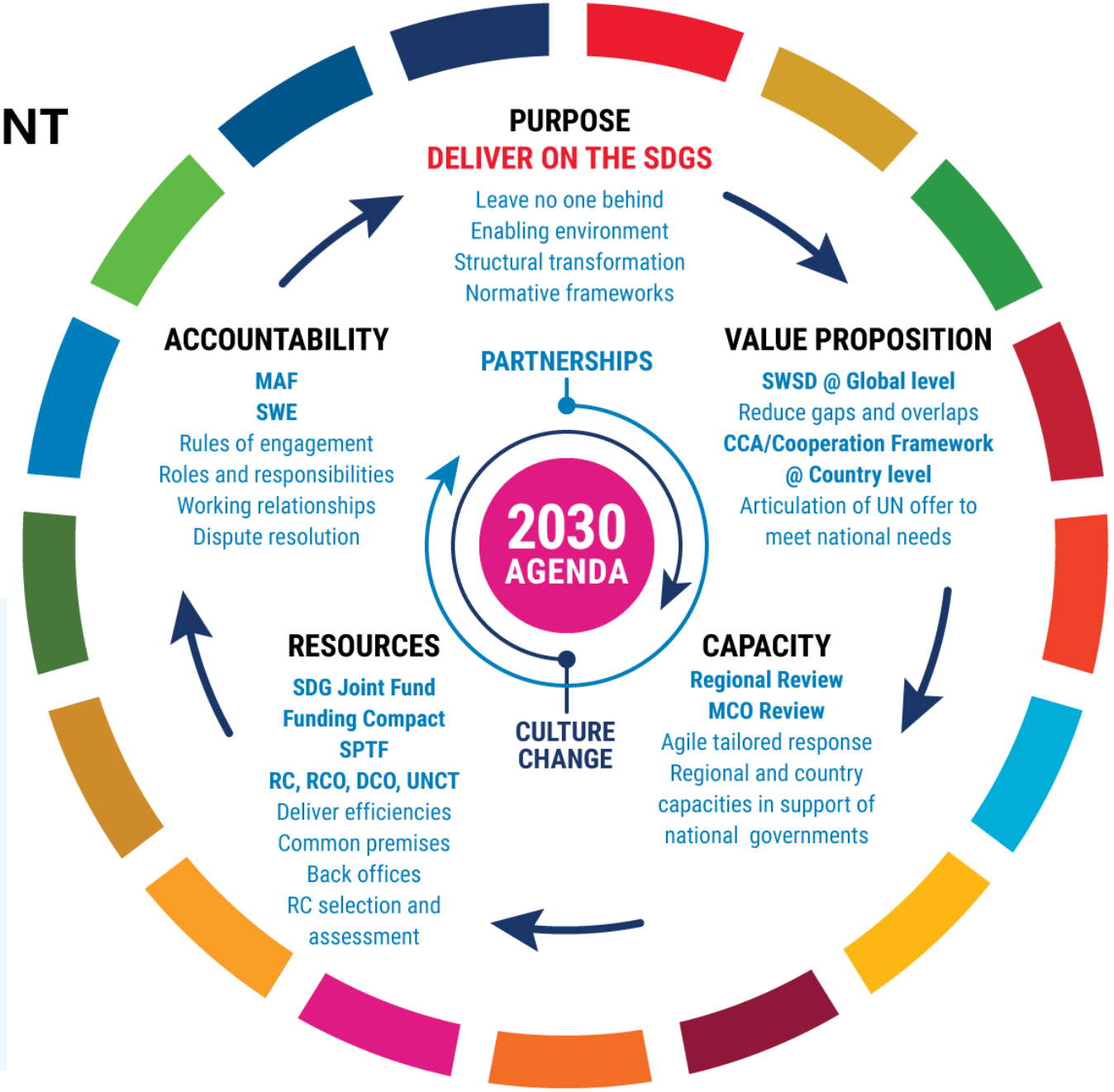
THE CALL OF THE 2016 QCPR

In 2016, the General Assembly expressed its resolve to use the QCPR

> "… as the main instrument to better position United Nations operational activities for development to support countries in their efforts to implement the 2030 Agenda for Sustainable Development in a coherent and integrated manner […] recognizing that this requires a United Nations development system that is more **strategic**, **accountable**, **transparent**, **collaborative**, **efficient**, **effective and results-oriented** "

UN DEVELOPMENT SYSTEM BUSINESS MODEL



LEGEND

CCA: Common Country Analysis

Cooperation Framework: UN Sustainable Development Cooperation Framework

DCO: Development Coordination Office

MAF: Management and Accountability Framework

MCO: Multi-Country Office

RC: Resident Coordinator

RCO: Resident Coordinator Office

SPTF: Special Purpose Trust Fund

SWE: System-Wide Evaluation

SWSD: System-Wide Strategic Document

UNCT: UN Country Team

UNDS REFORM – WHERE ARE WE SO FAR?

WHAT DOES SUCCESS LOOK LIKE IN THE LONG-RUN?

Success in the long-run

Improved, integrated policy advice from a joined-up UN development system, in line with the integrated nature of the 2030 Agenda	Increased programmatic results advancing the SDGs, made possible through enhanced collaboration	Better cross-border and sub-regional responses to today's development challenges that know no borders	Increased efficiencies to allow better service delivery and development gains	Renewed relationship with Member States through increased accountability and transparency

The above will take time. In the meantime, what can we offer?

MONTH 1

Success:
Good instruments, processes and tools

EG:
- Smooth transition from UNDP to Secretariat
- New Trust Fund/new systems in place
- Business continuity protected
- Good communications on change
- Staffing-up of RCOs and DCO
- Reporting baselines set

Validated by:
- Member States
- Resident Coordinators
- Ministries of Foreign Affairs

MONTH 6

Success:
Changing behaviour/quality improvements

EG:
- Better quality CCA/Cooperation Frameworks, improved UNDS collective offer
- More coordinated, integrated responses
- More coordinated fund-raising
- Transformed UNCTs in line with country needs
- Improved regional/sub-regional engagements
- Improved SDG reporting and dialogue with governments

Validated by:
- National governments
- Donors
- Civil society and other stakeholders

MONTH 18+

Success:
Impact and results improving peoples' lives

EG:
- Progress in the achievement of
  - The 2030 Agenda
  - The Paris Agreement
  - The Addis Ababa Action Agenda
  - The Sendai Framework
  - Other regional intergovernmental agreements (SAMOA Pathway, Istanbul and Vienna Programmes of Action, etc)
- Progress in the achievement of UN and SG strategies (women, youth, disability, etc)

Validated by:
- Beneficiaries
- National governments and Member States
- UN Agencies
- Other stakeholder groups (CSOs, IFIs, etc)

MONTHS 0-6 | MONTHS 6-18 | MONTHS 18-36

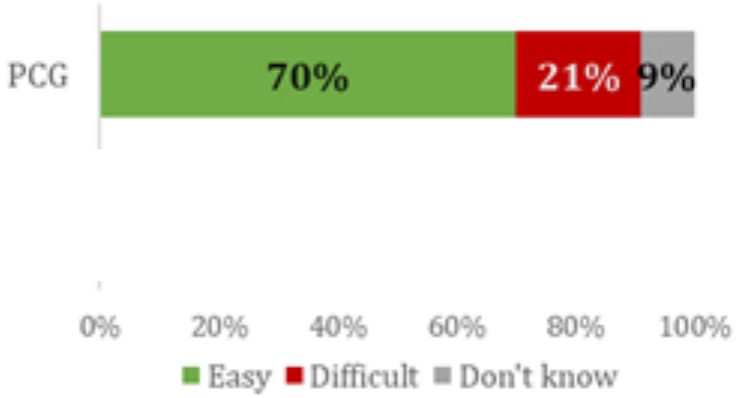
WHAT ARE THE SIGNALS OF CHANGE?

⇒Different changes for different authorities: Foreign Affairs, Planning Ministries, Line Ministries e.g. Health

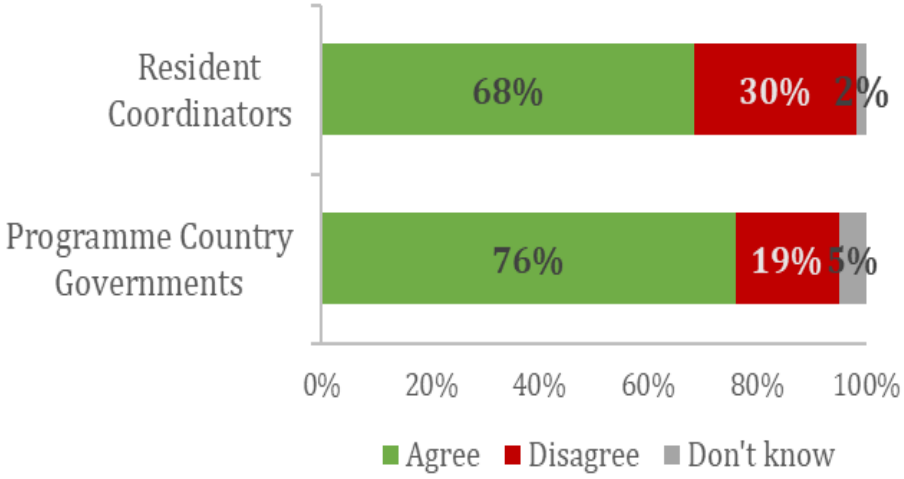
- UN system visibly converging around the SDGs, behind Government strategies, in an integrated way
- Resident Coordinators, as representatives of the Secretary-General, pulling the system together and championing the SDGs
- Fewer individual UN agency approaches, more coordinated UNCT dialogues and increased activity of smaller, specialized UN agencies and more efficient operations
- More joint UN fundraising, saying 'no' when necessary/outside priorities
- Comprehensive, higher quality collective reporting products

WE ARE ON THE RIGHT TRAJECTORY

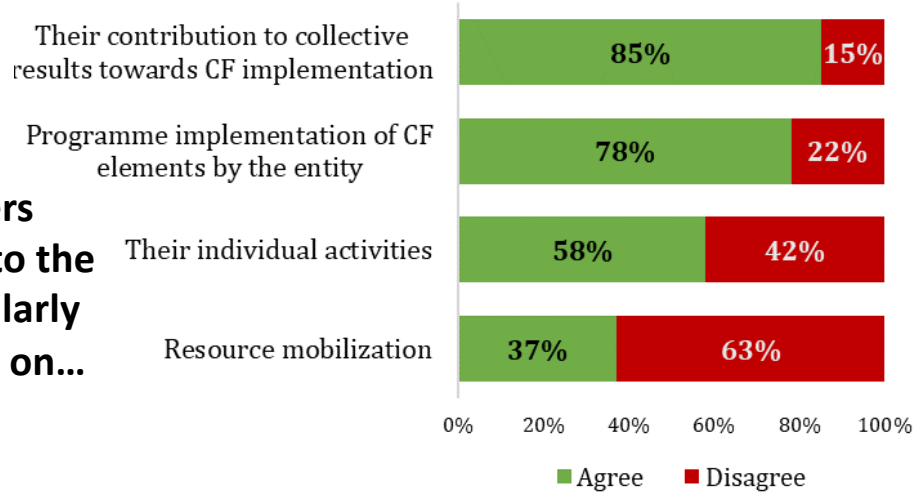
Programme country governments find it easy to access technical expertise of non-resident UNDS entities



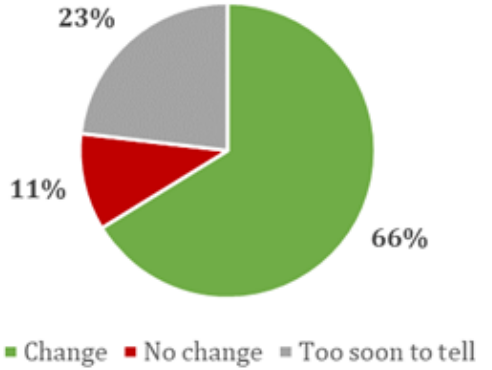
UNDS presence is adequately tailored to meet the specific challenges of countries



UNCT members report to the RC regularly enough on…



Programme country governments see change in the RC capacity to coordinate UN activities, compared to before 1 Jan 2019



Sources: DESA 2019 Surveys of RCs and Programme Country Governments

COVID-19 RESPONSE:
HOW DO WE KNOW THE REFORMS ARE WORKING?

1. STRONG LEADERSHIP

2. UN COUNTRY TEAMS WORKING TOGETHER UNDER THE LEADERSHIP OF THE RC

3. INTEGRATED HEALTH/HUMANITARIAN/DEVELOPMENT RESPONSE WITH CLEAR TECHNICAL LEADS (WHO/OCHA/UNDP)

4. FAST DEVELOPMENT RESPONSE, IN "EMERGENCY" MODE

5. MULTIDIMENSIONAL RESPONSE

6. DISCIPLINED UNCT

LOOKING TOWARDS THE 2020 QCPR

The new QCPR could:

- support and encourage the UN system to build on the changes and efforts through the reform since 2016 and
- focus on embedding, implementing and sustaining the system-wide approach that we have built.

Decade of Action for SDGs –*Coherence across the programming cycle: planning, programming, M&E and reporting*

Reinforce specific areas requiring roll-out by all agencies – *aligning planning & reporting, levy, RC pool etc*

Drive a transformative approach to funding as an enabler for the system– *Funding Compact implementation*

Provide policy direction on substantive programmatic issues – *data; transitions; partnerships with IFIs etc*

THANK YOU!

FOLLOW US
@UN_SDG

UNSDG.UN.ORG